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The Pros And Cons Of Bringing Your ‘Whole’ Self To Work

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Jack Kelly covers career growth, job market and workplace trends.

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Authenticity in the workplace also contributes to building a more inclusive and supportive organizational culture. When people feel safe to be themselves, it creates an atmosphere where others are encouraged to do the same.

In today's dynamic workplace, the concept of bringing your whole, authentic self to work has emerged as a way to empower employees to express their true identities, encompassing their values, experiences and unique perspectives.

However, billionaire venture capitalist Marc Andreessen believes that workers should refrain from bringing their entire selves to the office. He emphasizes the importance of professionalism, suggesting that personal matters should be left at the door.

In a recent [post](#) on X (formerly Twitter), Andreessen stated, "The one thing you should never, ever, ever do is bring your full self." He added, "Leave your full self at home where it belongs and act like a professional and a grownup at work and in public."



 **Marc Andreessen**     X
@pmarca · [Follow](#)

The one thing you should never, ever, ever do is bring your full self. Leave your full self at home where it belongs and act like a professional and a grownup at work and in public. 

 **Ana Mostarac**  @anammostarac
One of the worst pieces of advice I've ever received was to "always bring your full self," no matter the context.

10:54 PM · Nov 23, 2024 

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Andreessen's comments reflect the evolving discourse on workplace etiquette, especially in today's charged political and global landscape. His stance comes at a time when businesses are shifting away from the employee-centric practices that gained prominence during the Covid-19 era, which encouraged more personal expression and flexibility in the workplace.

Why Some Employers See Expression As A Bad Thing

Embracing one's complete identity at work goes beyond simply being physically present. It involves carefully navigating the boundary between genuine self-expression and maintaining professional standards, ensuring that this authenticity doesn't compromise team dynamics or productivity.

This presents significant challenges for management, who must skillfully handle potential conflicts and sensitivities that may emerge from increased workplace openness and diverse opinions.

Consequently, some leaders prefer to sidestep these landmines entirely, opting for a more traditional, less personal work environment.

Bringing your whole self to work can lead to several potential issues. One major concern is the risk of office turmoil that may arise from oversharing personal details or expressing strong viewpoints on sensitive topics, such as political beliefs or social causes, that can create tension among colleagues.

A 2024 survey from Bentley University and Gallup revealed that 62% of adults in the United States believe businesses should remain [politically neutral](#). An analysis of the research by the Society for Human Resource Management, the world's largest HR association stated, "The findings suggest that people of nearly all age groups, genders, races, and political party affiliations have become [weary of political expression](#) in the workplace."

Brian Armstrong, the CEO of Silicon Valley-based cryptocurrency exchange and broker Coinbase, [took a stand](#) over politics in the office during the 2020 presidential election cycle. Armstrong informed his employees that he won't stand for political-oriented debates at the office. He offered severance packages to employees who weren't comfortable with his corporate policy of "political neutrality."

In a company blog post, Armstrong wrote, "Everyone is asking the question about how companies should engage in broader societal issues during these difficult times, while keeping their teams united and focused on the mission." He continued, "Coinbase has had its own challenges here, including employee walkouts. I decided to share publicly how I'm addressing this in case it helps others navigate a path through these challenging times. In short, I want Coinbase to be laser focused on achieving its mission, because I believe that this is the way that we can have the biggest impact on the world."

Being excessively transparent at work carries potential career risks. Since there is no federal legislation that designates political beliefs or actions as a protected class, the lack of legal protection leaves U.S. employees vulnerable to retaliation. This means that private companies have the right to terminate workers based on their political affiliations or involvement in political activities.

In more traditional office environments, unrestrained self-expression can be misconstrued as inappropriate and unprofessional. Employees who deviate too far from established workplace norms might be viewed as a poor cultural fit, which could adversely affect their performance evaluations prospects for career advancement, as well as their future at the company.

Moreover, this blurred boundary can make it difficult to maintain workplace relationships, which could lead to being ostracized socially within the office. Discord within team dynamics can hinder collaboration, divert attention from work tasks and adversely affect overall productivity.

How Bringing Your Whole Self Can Be Positive

When team members bring their authentic selves to work, it fosters an environment of openness and trust. This authenticity allows for more genuine connections between colleagues, which can result in improved collaboration. As employees feel comfortable sharing their unique perspectives

and experiences, it can spark more creative thinking and innovative problem-solving within the team.

Authenticity in the workplace also contributes to building a more inclusive and supportive organizational culture. When people feel safe to be themselves, it creates an atmosphere where others are encouraged to do the same. This can lead to stronger relationships among team members and a more cohesive unit overall.

Teams that embrace the concept of bringing one's whole self to work may experience high levels of engagement. When employees feel they can be genuine at work, they're more likely to be present physically, mentally and emotionally. This increased engagement can translate into improved productivity and performance for the team.

Authenticity promotes more open and honest communication within teams. When individuals aren't hiding aspects of themselves, they're more likely to speak up, ask for help and share their true thoughts and ideas. This can lead to organizational changes that can positively impact the professional and personal lives of employees.



Jack Kelly

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Jack Kelly has been a senior contributor for Forbes since 2018, covering topics in career development, job market trends and workplace dynamics. His articles often focus on practical advice for job seekers and employees, as well as covering the latest news impacting workers so they can make informed decisions about their careers. Kelly is the founder and CEO of the Compliance Search Group, one of the largest and most respected executive search firms specializing in the recruitment of compliance, legal, risk, audit and related professionals. He also founded [WeCruit.io](https://www.wecruit.io), a platform aimed at making the job search process more humane and effective by connecting job seekers with top recruiters and offering career coaching services. Kelly serves on the board of directors for Blind, a professional network where verified employees discuss workplace issues anonymously. Lastly, he is the co-host of the Blind Ambition Podcast. **Read Less**